

BAKU AZERBAIJAN

Theme Park: Reasons to invest in Azerbaijan

Geostrategic location

Azerbaijan is located on the Silk Way which is the huge passage between the Europe and Asia playing the role of intercontinental touristic hub

Positive Growth of tourism

In 2018, Azerbaijan's tourism sector is forecasted to grow by 6.6%, and over 6% in next 3 years.

Emerging economy status

Over \$62 billion has been invested in the Azerbaijani economy since 2008 by foreign direct investors.

Population

21% of Azerbaijani population are under age of 21. Which is exactly necessary point for this business

Project Description

- To contemplate the very first Theme park in the Caucasus region and the Central Asia
- Project consists of 3 main phases: 1 Theme Park 2 Safari Park 3 Water Park

Market Analysis

| Foreign citizens | | | Foreign citizens for tourism purpose | | | |
|------------------|-----------|-----------------------------|--------------------------------------|-------|-----------------------------|--|
| Year | Number | Annual change Percentage | Year | | Annual change Percentage | |
| 2016 | 2 248 800 | 12,10% | 2 044 700 | 6,39% | 91% | |
| 2017 | 2 700 000 | 20% | 2 376 000 | 12% | 88% | |
| 2018 | 3 105 000 | 15% | 2 661 120 | 12% | 85% | |
| 2019 | 3 570 750 | 15% | 2 980 454 | 12% | 84% | |

Nickelodeon Theme Park: AS Group Privileges









Strategic location of the project site makes it easily arrival destination not only citizens but also for tourists

1. AS Group already has a ready agreement for IP for the THEME Park - Nickelodeon partnership

2. Partnership with the international operating Company

3. Formulated design concept

As Group have already gained for the project "Special Investment Status" from the Government which assure Exemption form - VAT and customs duties on imports; - property tax; - land tax.

- 50% reduction of profit tax, for 7 years

AS Group ready to mobilize all its construction equipment & experience for the project realization

Project Location



Nickelodeon Theme Park is going to be the first park not only in the Caucasus region but also in Central Asia Ready to Be The FIRST one?



Nickelodeon Theme Park: Operator-Parques Reunidos



Parques Reunidos in worldwide manages all types of parks

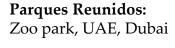
With 50 years' experience, it owns and operates more than 60 parks in 14 countries. Biggest Animal Park Operator in the World

Parques Reunidos operates in Europe (Germany, Spain) America (USA and Argentina), Middle Eastern (Dubai) and in Asia (Vietnam)

III phase
I phase
I phase
Safari
Park
Park

Parques Reunidos: Nickelodeon Theme Park, Bottrop, Germany

Parques Reunidos :Water park, San Jose California



Worldwide theme park required investment

| | | | Development Cost | | | | | |
|--|------------|----------------|--------------------|--------------------------------------|------------------------|--|--|--|
| Name | Country | Year Opened | Original Amount | Planned Av. Attendance (5th year) | Amount Per Attendee | | | |
| Proposed Theme Park: | | | | | | | | |
| Base Warranted Investment Other Theme Parks: | Azerbaijan | 2020 | \$146,842,740 | 1,550,330 | \$95 | | | |
| Terra Botanica | France | 2010 | \$100,000,000 | 1,250,000 | \$80 | | | |
| Cinecitta World | Italy | 2014 | \$338,000,000 | 1,800,000 | \$187 | | | |
| Warner Bros. Movie World | Spain | 2002 | \$302,000,000 | 3,000,000 | \$128 | | | |
| Warner Bros. Movie World | Australia | 1991 | \$91,116,000 | 1,250,000 | \$122 | | | |
| Legoland Deutschland | Germany | 2002 | \$138,000,000 | 1,500,000 | \$117 | | | |
| Legoland California | USA | 1999 | \$130,000,000 | 1,800,000 | \$99 | | | |
| Isla Magica | Spain | 1997 | \$95,000,000 | 1,400,000 | \$97 | | | |



Total required Investment

150 000 000

USD

Projected Attendance Justification

| _ | Fiscal Year Beginning | | | | | | |
|-----------------------------|-----------------------|-----------|-----------|-----------|-----------|--|--|
| Market Segment | 2020 | 2021 | 2022 | 2023 | 2024 | | |
| Market Size: | | | | | | | |
| Residents (0 to 80 km) | 2,245,000 | 2,267,000 | 2,290,000 | 2,313,000 | 2,336,000 | | |
| Foreign Arrivals | 2,700,000 | 3,270,000 | 3,539,000 | 3,819,000 | 4,101,000 | | |
| Market Penetration: | | | | | | | |
| Residents (0 to 80 km) | 20% | 22% | 25% | 25% | 28% | | |
| Foreign Arrivals | 15% | 15% | 20% | 20% | 20% | | |
| Targeted Annual Attendance: | | | | | | | |
| Residents (0 to 80 km) | 449,000 | 498,740 | 572,500 | 578,250 | 654,080 | | |
| Foreign Arrivals | 405,000 | 490,500 | 707,800 | 763,800 | 820,200 | | |
| Others 1/ | 32,582 | 39,521 | 59,740 | 72,885 | 76,050 | | |
| Total | 886,582 | 1,028,761 | 1,340,040 | 1,414,935 | 1,550,330 | | |



*The actual number of residents 80 km around Baku is approximately 4 000 000

Projected attendance studied by LBA (leisure Business Advisor LLC)



Standard Admission Prices

| Name | Country | Standard Adult Admission Price (in Euros) | Standard Adult Admission Price (in U.S. Dollars) |
|---------------------------------|-------------|---|--|
| | | | |
| Disneyland Park | France | €82 | \$112 |
| Warner Bros. Movie World | Australia | € 64 | \$79 |
| Legoland California | USA | € 77 | \$95 |
| Alton Towers | UK | € 55 | \$68 |
| Chessington World of Adventures | UK | € 43 | \$53 |
| PortAventura | Spain | € 55 | \$68 |
| Heide Park | Germany | € 46 | \$57 |
| Legoland Germany | Germany | € 39 | \$54 |
| Europa Park | Germany | € 39 | \$53 |
| Parque Warner Madrid | Spain | € 39 | \$53 |
| Great Escape | USA | € 39 | \$53 |
| La Ronde | Canada | € 36 | \$49 |
| Flamingo Land | UK | € 34 | \$47 |
| Legoland Billund | Denmark | € 38 | \$47 |
| Mirabilandia | Italy | € 37 | \$45 |
| Valleyfair | USA | € 25 | \$30 |
| Hansa-Park | Germany | € 38 | \$47 |
| Bellewaerde | Belgium | € 30 | \$38 |
| Walibi Holland | Netherlands | €33 | \$41 |
| Gardaland | Italy | € 32 | \$40 |
| Kennywood | USA | € 34 | \$42 |
| Slagharen | Netherlands | € 29 | \$36 |
| Elitch Gardens | USA | € 32 | \$40 |
| Wild Waves Theme Park | USA | € 24 | \$33 |
| Frontier City | USA | € 26 | \$32 |

Admission fee for Nickelodeon Baku \$ 19,41



Source: Individual facilities; and Leisure Business Advisors LLC.

Financial Assumptions

| Per capita spending | g |
|---------------------|---|
|---------------------|---|

| Fiscal | Year | Beai | nnina |
|--------|------|------|-------|
| | | 5. | 9 |

| | | | | _ | |
|--------------------------|---------------|---------------|---------|---------|---------------|
| Category | 2020 | 2021 | 2022 | 2023 | 2024 |
| Admissions | \$19.41 | \$19.41 | \$19.41 | \$22 | \$24 |
| Food & Beverage | \$9 | \$9.50 | \$10.00 | \$11.00 | \$13.00 |
| Merchandise | \$4.30 | \$5.00 | \$5.50 | \$6.00 | \$7.00 |
| Participatory Activities | \$1.87 | \$1.98 | \$2.09 | \$2.21 | \$2.34 |
| Miscellaneous | <u>\$1.25</u> | <u>\$1.32</u> | \$1.39 | \$1.47 | <u>\$1.55</u> |
| Total Per Capita | \$35.83 | \$37.21 | \$38.39 | \$42.68 | \$47.89 |



Revenue projections

Fiscal Year Beginning

| Admissions \$17,208,557 \$19,968,251 \$24,262,500 \$31,128,570 \$37,207,920 Food & Beverage \$7,979,238 \$9,773,230 \$12,500,000 \$15,564,285 \$20,154,290 Merchandise \$3,812,303 \$5,143,805 \$6,875,000 \$8,489,610 \$10,852,310 Participatory Activities \$1,657,908 \$2,036,947 \$2,612,500 \$3,127,006 \$3,627,772 Miscellaneous \$1,108,228 \$1,357,965 \$1,737,500 \$2,079,954 \$2,403,012 | | | | | | |
|--|--------------------------|--------------|--------------|--------------|--------------|--------------|
| Admissions \$17,208,557 \$19,968,251 \$24,262,500 \$31,128,570 \$37,207,920 Food & Beverage \$7,979,238 \$9,773,230 \$12,500,000 \$15,564,285 \$20,154,290 Merchandise \$3,812,303 \$5,143,805 \$6,875,000 \$8,489,610 \$10,852,310 Participatory Activities \$1,657,908 \$2,036,947 \$2,612,500 \$3,127,006 \$3,627,772 Miscellaneous \$1,108,228 \$1,357,965 \$1,737,500 \$2,079,954 \$2,403,012 | Category | 2020 | 2021 | 2022 | 2023 | 2024 |
| Food & Beverage \$7,979,238 \$9,773,230 \$12,500,000 \$15,564,285 \$20,154,290 Merchandise \$3,812,303 \$5,143,805 \$6,875,000 \$8,489,610 \$10,852,310 Participatory Activities \$1,657,908 \$2,036,947 \$2,612,500 \$3,127,006 \$3,627,772 Miscellaneous \$1,108,228 \$1,357,965 \$1,737,500 \$2,079,954 \$2,403,012 | Annual Attendance | 886,582 | 1,028,761 | 1,340,040 | 1,414,935 | 1,550,330 |
| Merchandise \$3,812,303 \$5,143,805 \$6,875,000 \$8,489,610 \$10,852,310 Participatory Activities \$1,657,908 \$2,036,947 \$2,612,500 \$3,127,006 \$3,627,772 Miscellaneous \$1,108,228 \$1,357,965 \$1,737,500 \$2,079,954 \$2,403,012 | Admissions | \$17,208,557 | \$19,968,251 | \$24,262,500 | \$31,128,570 | \$37,207,920 |
| Participatory Activities \$1,657,908 \$2,036,947 \$2,612,500 \$3,127,006 \$3,627,772 Miscellaneous \$1,108,228 \$1,357,965 \$1,737,500 \$2,079,954 \$2,403,012 | Food & Beverage | \$7,979,238 | \$9,773,230 | \$12,500,000 | \$15,564,285 | \$20,154,290 |
| Miscellaneous \$1,108,228 \$1,357,965 \$1,737,500 \$2,079,954 \$2,403,012 | Merchandise | \$3,812,303 | \$5,143,805 | \$6,875,000 | \$8,489,610 | \$10,852,310 |
| | Participatory Activities | \$1,657,908 | \$2,036,947 | \$2,612,500 | \$3,127,006 | \$3,627,772 |
| Total \$31,766,233 \$38,280,197 \$51,444,140 \$60,389,426 \$74,245,304 | Miscellaneous | \$1,108,228 | \$1,357,965 | \$1,737,500 | \$2,079,954 | \$2,403,012 |
| | Total | \$31,766,233 | \$38,280,197 | \$51,444,140 | \$60,389,426 | \$74,245,304 |

Financial Assumptions – Operational Expenses

Food Med Part Mis

Cost of Goods Sold

| | 1/ | | |
|--------|--------------|------|-------|
| Ficcal | Voar | ROOM | nnına |
| Fiscal | <i>i</i> eui | Dean | mma |
| | | | |

| Category | 2020 | 2021 | 2022 | 2023 | 2024 |
|--------------------------|-------------|-------------|-------------|------------------|--------------|
| Food & Beverage | \$2,792,733 | \$3,420,630 | \$4,375,000 | \$5,447,500 | \$7,054,002 |
| Merchandise | \$1,715,536 | \$2,314,712 | \$3,093,750 | \$3,820,325 | \$4,883,540 |
| Participatory Activities | \$331,582 | \$407,389 | \$522,500 | \$625,401 | \$725,554 |
| Miscellaneous | \$221,646 | \$271,593 | \$347,500 | <u>\$415,991</u> | \$480,602 |
| T otal | \$5,061,497 | \$6,414,325 | \$8,338,750 | \$10,309,216 | \$13,143,698 |

Operating expenses

Fiscal Year Beginning

| | | 7.700 | ai reai begiiiiii | 7 | |
|--------------------|--------------|--------------|-------------------|------------------|--------------|
| Category | 2020 | 2021 | 2022 | 2023 | 2024 |
| Salaries / Wages | \$4,129,610 | \$4,976,426 | \$6,238,375 | \$7,850,625 | \$9,651,889 |
| Marketing | \$2,223,636 | \$2,679,614 | \$3,359,125 | \$4,227,260 | \$5,197,171 |
| Maintenance | \$1,270,649 | \$1,531,208 | \$1,919,500 | \$2,415,577 | \$2,969,812 |
| Rentals / Services | \$571,792 | \$689,044 | \$863,775 | \$1,087,010 | \$1,336,415 |
| Utilities | \$1,016,519 | \$1,224,966 | \$1,535,600 | \$1,932,462 | \$2,375,850 |
| Supplies | \$952,987 | \$1,148,406 | \$1,439,625 | \$1,811,683 | \$2,227,359 |
| Insurance | \$698,857 | \$842,164 | \$1,055,725 | \$1,328,567 | \$1,633,397 |
| Miscellaneous | \$476,493 | \$574,203 | \$719,813 | <u>\$905,841</u> | \$1,113,680 |
| Total | \$11,342,565 | \$13,668,051 | \$18,366,457 | \$21,556,156 | \$26,507,597 |

Budget determination

| Projected FCF (k USD) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2027 |
|--------------------------|----------------|----------|----------|----------|----------|----------|----------|----------|
| Operating Revenues | 31,766 | 38,280 | 51,444 | 60,389 | 74,245 | 77,457 | 90,909 | 95,025 |
| Less:Cost of Goods Sold | (5,061) | (6,414) | (8,939) | (10,309) | (13,144) | (13,712) | (16,678) | (17,434) |
| Less: Operating Expenses | (11,341) | (13,666) | (18,366) | (21,559) | (26,506) | (27,652) | (32,455) | (33,924) |
| Operating Profit | 15,364 | 18,200 | 24,139 | 28,521 | 34,596 | 36,093 | 41,776 | 43,668 |
| EBITDA | 12,217 | 14,390 | 19,529 | 23,096 | 27,938 | 29,147 | 33,640 | 35,163 |
| EBITDA Margin | 38.5% | 37.6% | 38.0% | 38.2% | 37.6% | 37.6% | 37.0% | 37.0% |
| Investment, USD | 150 000 000 \$ | | | | | | | |
| Payback Period | 7.5 Years | | | | | | | |



Who We ARE & Our Projects

Your reliable Business Partner





The Biggest non-oil sector development Investor in Georgia and the number one construction company



The owner of the Biggest Agro Park within 140 ha of greenhouses (under construction) in the Region



The owner of the biggest logistics Company in Azerbaijan within 100 refrigerator trucks and 300 units of machinery (construction)



The top 3 residential developer in Azerbaijan



The owner of the biggest concrete products factory in Azerbaijan



Accomplished more than 100 projects in Azerbaijan in the sector of social buildings, water infrastructure, industrial construction

Who We ARE & Our Projects

Renaissance Palace Residential Complex

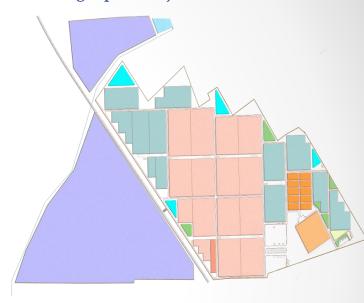


- ❖ The biggest residential development with premium segment
- ❖ 1132 premium class residential apartments
- 2,7 ha protected area

SOFAZ Building (Baku, Azerbaijan)



Master plan of 140 Ha of Agro park Project







Villa Sienna (luxury villa resort)



Water treatment projects for 2 regions with World Bank cooperation



